



County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
(213) 974-1101
<http://ceo.lacounty.gov>

WILLIAM T FUJIOKA
Chief Executive Officer

Board of Supervisors
GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

October 21, 2011

To: Mayor Michael D. Antonovich
Supervisor Gloria Molina
Supervisor Mark Ridley-Thomas
Supervisor Zev Yaroslavsky
Supervisor Don Knabe

From: William T Fujioka
Chief Executive Officer

A handwritten signature in black ink, appearing to read "W. T. Fujioka", is written over the printed name and title.

DATA SHARING EFFORTS INVOLVING THE DEPARTMENTS OF CHILDREN AND FAMILY SERVICES AND PROBATION – QUARTERLY UPDATE

On May 17, 2011, your Board adopted Ordinance No. 2011-0020 amending the Title 2, Administration of the Los Angeles County Code, relating to the Interim Governance Structure, designating oversight of the directors of the Departments of Children and Family Services and Probation to your Board. This amendment further stated that your Board "may delegate specific data sharing initiatives involving one or both of those departments." On June 21, 2011, your Board, on a motion by Supervisor Yaroslavsky, delegated administrative oversight authority to the Chief Executive Officer for the purpose of coordinating the following data sharing initiatives: a) Enterprise Master Person Index; b) Enterprise Linkages Project (formerly known as Adult Linkages Project); c) Homeless Prevention Initiative Cost Avoidance Studies; d) Linkages; e) Outcomes of Youth Exiting Dependent Care; f) Skid Row Collaborative Cost Avoidance Study; and g) Residential Placement Protocols. Your Board further instructed the Chief Executive Officer to:

1. Report back to your Board within 30 days with baseline information as to each initiative set forth above to include: the inception date of the initiative, the cost/budget for each initiative, whether contractors are or have been hired for the initiative, the purpose of such contractors and the projected end date for each initiative;

"To Enrich Lives Through Effective And Caring Service"

**Please Conserve Paper – This Document and Copies are Two-Sided
Intra-County Correspondence Sent Electronically Only**

Each Supervisor
October 21, 2011
Page 2

2. Provide quarterly reports to your Board on the status of each initiative; and
3. Return to this Board for approval of any future, additional or amended contracts that relate to these ongoing data sharing initiatives, as well as requests for delegation of administrative oversight for any new data sharing initiatives and related contracts.

The Skid Row Collaborative Cost Avoidance Study was completed in November 2009. The Enterprise Linkages Project, Enterprise Master Person Index (EMPI) and the Homeless Prevention Initiative Cost Avoidance Studies (Project 50) are on track expected to be completed as planned. The Outcomes of Youth Exiting Dependent Care was completed during September 2011. The Linkages and Residential Placement Protocols are ongoing collaborative initiatives.

Attached is the first quarterly report for the period of June 16 to September 30, 2011.

If you have any questions or need additional information, please contact me, or your staff may contact Trish Ploehn, Assistant Chief Executive Officer, at (213) 974-4532 or via email at tploehn@ceo.lacounty.gov.

WTF:TP:CDM
JA:JB:eb

Attachment

c: Executive Office, Board of Supervisors
 Chief Information Office
 Children and Family Services
 County Counsel
 Probation

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ June 16 – September 30, 2011

Project Name	Enterprise Linkages Project (ELP) formerly known as Adult Linkages Project
Goal of Effort	The ELP created a data integration methodology that links client records across County departments using procedures that comply with confidentiality laws. This will be the first data matching project that will focus on indigent adults participating in the General Relief Program. Clients' administrative records from eight departments will be linked and analyzed to provide information on client needs, service gaps, cost avoidance by eliminating duplicative services, and service utilization patterns to provide the most efficient means of service delivery.
Departments/ Participants	Community and Senior Services, Department of Children and Family Services, Department of Health Services, Department of Mental Health, Department of Public Health, Department of Public Social Services, Probation Department, and Sheriff's Department.
Project start date	November 2010
Projected end date	November 2013
Project Status	Current
Budget	<p>\$2,200,000</p> <p><u>Funding Sources</u></p> <p>Chief Executive Office/Service Integration Branch: \$448,000</p> <p>Department of Public Social Services: \$1,152,000</p> <p>Chief Information Office/Information Technology Funds: \$600,000</p>
Costs incurred from June 16 to September 30, 2011	\$12,780
Costs incurred from Project inception until September 30, 2011	\$520,646
Current Contractor	SAS Institute Inc.
Purpose of Contract	Implement and maintain the Adult Linkages Project Solution. To upgrade and migrate the SAS infrastructure technology located at the Service Integration Branch to a hosted environment.
Contract Amount	\$2,200,000
Contract Start Date	November 2010
Contract End Date	November 2013

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ June 16 – September 30, 2011

Project Name	Enterprise Linkages Project (ELP) formerly known as Adult Linkages Project
Project Achievements	The Memorandum of Agreement has been signed and the Departments are expected to begin submitting their data for the project within the next two months.

Project Name	Homeless Prevention Initiative (HPI) Cost Avoidance Studies (Project 50)
Goal of Effort	De-identified data from the affected departments will be used to evaluate the cost avoidance savings to the County by providing health care and other social services to the homeless through the HPI collection of targeted programs.
Departments/ Participants	Community and Senior Services, Department of Children and Family Services, Department of Health Services, Department of Mental Health, Department of Public Health, Department of Public Social Services, Probation Department, and Sheriff's Department.
Project start date	July 2008
Projected end date	June 2012
Project Status	Current
Budget	\$191,668 Funding Source: County General Funds
Costs incurred from June 16 to September 30, 2011	\$3,193
Costs incurred from project inception until September 30, 2011	\$75,333
Current Contractor	Dennis Culhane, Ph.D.
Purpose of Contract	Consulting services for a cost benefit analysis of Project 50.
Contract Amount	\$50,000
Contract Start Date	July 2008
Contract End Date	June, 2012

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ June 16 – September 30, 2011

Project Name	Homeless Prevention Initiative (HPI) Cost Avoidance Studies (Project 50)
Project Achievements	The report on Project 50 findings is under revision and will be ready by the beginning of November, 2011.

Project Name	Outcomes of Youth Exiting Dependent Care
Goal of Effort	This project investigated the outcomes of youth who are aging-out of foster care or otherwise exiting dependent care in Los Angeles. Administrative data from Department of Children and Family Services and Probation will be used to identify youth (age 16 and older) who exited dependent care between 2000 and 2005. Administrative data from California Department of Social Services was also utilized in this project. A cohort of exiters was matched against the databases of county agencies.
Departments/ Participants	California Department of Social Services, Department of Children and Family Services, and Probation Department.
Project start date	June 2010
Project end date	September 2011
Project Status	Current
Budget	\$60,000
Costs incurred from June 16 to September 30, 2011	\$10,662
Costs incurred from Project inception until September 30, 2011	\$60,000
Current Contractor	Not Applicable – Staff from Research and Evaluation Services unit of the Chief Executive Office Service Integration Branch completed analysis.
Project Achievements	Research and Evaluation Services will provide the report on this initiative by the week of October 31, 2011.

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ June 16 – September 30, 2011

Project Name	Skid Row Collaborative Cost Avoidance Study
Goal of Effort	This project predates the County's Homeless Prevention Initiative. The objective of the project was to determine the cost of services that the County provides to different cohorts of homeless individuals before and after the Skid Row Collaborative houses them and to evaluate how net public costs are reduced through supportive housing.
Departments/ Participants	County of Los Angeles, Los Angeles Housing Services Authority, City of Los Angeles, Corporation for Supportive Housing, and California Endowment.
Project start date	March, 2008
Project end date	November 2009
Project Status	Completed A final version of the report is available at: http://www.lahsa.org/Cost-Avoidance-Study.asp
Budget	The total cost of this project was \$85,000, of which the County of Los Angeles contributed \$15,217.

Project Name	Enterprise Master Person Index (EMPI)
Goal of Effort	The EMPI will identify common clients of county services to facilitate the secured sharing of information for the purpose of improving services and coordinating service delivery in a manner that is cost effective and complies with established privacy and security regulations and guidelines. The first phase includes Department of Children and Family Services, Department of Health Services, and Department of Mental Health followed by other applicable County departments.
Departments/ Participants	Auditor-Controller, Chief Executive Office, Chief Information Office, County Counsel, Department of Children and Family Services, Department of Health Services, Department of Mental Health, Internal Services Department.
Project start date	April 2010
Project end date	November 2013 (First Phase)
Project Status	Current

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ June 16 – September 30, 2011

Budget	Currently under contract negotiations. Information will be provided to Board offices subsequently in a separate report scheduled for this project.
Costs incurred from June 16 to September 30, 2011	No funds from current allocated budget have been used.
Cost incurred from project inception as of September 30, 2011	No funds from current allocated budget have been used.
Current Contractor	Kforce Inc.
Purpose of Contract	Project Manager to have oversight on the implementation of the Enterprise Master Person Index project.
Contract Amount	<p>\$299,000</p> <p>Funding Sources:</p> <p><i>Department of Health Services: \$149,500</i></p> <p><i>Department of Mental Health: \$149,500</i></p>
Contract Start date	November 2011
Contract End date	May 2013
Project Achievements	<p>On October 4, 2011, your Board approved the CEO's request for a consultant to serve as the EMPI Project Manager. The agreement with the consulting firm, Kforce, Inc., is currently being finalized for execution.</p> <p>Currently conducting sole source negotiations to explore and identify the best options for contracting, designing, developing, implementing, hosting and maintaining the County EMPI. A vendor contract with a detailed project timeline is tentatively scheduled for consideration by your Board for Fall 2012.</p>

Project Name	Residential Placement Protocols
Goal of Effort	Intended to improve and coordinate a team approach to addressing needs of elder and dependent adults that utilize residential facilities.
Departments/ Participants	Chief Executive Office, Department of Health Services, Department of Mental Health, Probation Department, Department of Regional Planning, Sheriff's Department, Department of Treasure Task Collector, and non-County entities.

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ June 16 – September 30, 2011

Project Name	Residential Placement Protocols
Project start date	Board Motion – March 11, 2003 Protocols and Taskforce Memorandum of Understanding – January 1, 2005
Project end date	On-going initiative
Project Status	Current
Budget	No budget allocated, departments utilize existing staff to conduct investigations into allegations of elder or dependent adult abuse.
Costs incurred June 16 to September 30, 2011	Not Applicable
Current Contractor	None

Project Name	Linkages
Goal of Effort	The Los Angeles County Linkages Initiative is an inter-departmental partnership between Department of Children and Family Services and Department of Public Social Services, to address the common barriers that limit parents' ability to parent and their ability to work. The initiative is being designed to address the needs of these families from both prevention and intervention perspectives.
Departments/ Participants	Department of Children and Family Services and Department of Public Social Services.
Project start date	Planning Stages started in 2005; Implementation of the Linkages Pilot in Department of Children and Family Services Regional Offices and corresponding Department of Public Social Services District Offices/GAIN Regions began in March 2006.
Project end date	Ongoing service coordination between Department of Children and Family Services and Department of Public Social Services.
Project Status	Current
Budget	Department of Children and Family Services Staff: <ul style="list-style-type: none"> • Actual FY 2005-06 \$0 • Actual FY 2006-07 \$0 • Actual FY 2007-08 \$0 • Actual FY 2008-09 \$588,970 • Actual FY 2009-10 \$614,788 • Budgeted FY 2010-11 \$615,000

DATA SHARING INITIATIVES ♦ QUARTERLY REPORT ♦ June 16 – September 30, 2011

Project Name	Linkages								
	<ul style="list-style-type: none"> • <u>Budgeted FY 2011-12</u> \$682,498 <li style="text-align: right;">Total \$2,501,256 Department of Public Social Services Staff: • Actual FY 2005-06 \$37,167 • Actual FY 2006-07 \$173,308 • Actual FY 2007-08 \$393,524 • Actual FY 2008-09 \$845,570 • Actual FY 2009-10 \$1,417,106 • Budgeted FY 2010-11 \$1,520,244 • <u>Budgeted FY 2011-12</u> \$1,680,804 <li style="text-align: right;">Total \$6,067,723 Consultants: \$456,240 Total Budget \$9,025,219 Funding Sources: CalWORKs Single Allocation, Net County Cost, and Title IV E Waiver. 								
Costs incurred from June 16 to September 30, 2011	<table> <tr> <td>Department of Children and Family Services:</td><td align="right">\$168,868</td></tr> <tr> <td>Department of Public Social Services:</td><td align="right">\$490,144</td></tr> <tr> <td>Total</td><td align="right">\$659,012</td></tr> </table>	Department of Children and Family Services:	\$168,868	Department of Public Social Services:	\$490,144	Total	\$659,012		
Department of Children and Family Services:	\$168,868								
Department of Public Social Services:	\$490,144								
Total	\$659,012								
Costs incurred since project inception in 2005	<table> <tr> <td>Department of Children and Family Services:</td><td align="right">\$1,372,626</td></tr> <tr> <td>Department of Public Social Services:</td><td align="right">\$3,356,819</td></tr> <tr> <td>Consultants:</td><td align="right">\$456,240</td></tr> <tr> <td>Total</td><td align="right">\$5,185,685</td></tr> </table>	Department of Children and Family Services:	\$1,372,626	Department of Public Social Services:	\$3,356,819	Consultants:	\$456,240	Total	\$5,185,685
Department of Children and Family Services:	\$1,372,626								
Department of Public Social Services:	\$3,356,819								
Consultants:	\$456,240								
Total	\$5,185,685								
Current Contractor	Not Applicable								
Project Achievements	<p>The Los Angeles County Linkages Evaluation Report was submitted to the California Statewide Linkages Project during the first week of June 2011. The goal of the report was to provide a description of how Linkages families are served in the County of Los Angeles and how mutual families, or families potentially eligible for California Work Opportunities and Responsibility to Kids (CalWORKs) services, may impact key child and parental outcomes for families who receive services from the Department of Children and Family Services and the Department of Public Social Services through the service coordination efforts between the two departments.</p>								